"Helping Donors Do Good Work... FOREVER"
It was about eight years ago we adopted the slogan, helping donors...do good work forever. It truly does capture the essence of a community foundation. With over 100 funds now established, the Foundation continues to flourish – even during these economically difficult times.

Donors – in both good and challenging times – realize that they can leave an indelible mark on the community through a fund at the Foundation. We have funds that are focused on environmental needs, helping those less fortunate, providing scholarships in memory of a loved one and promoting animal welfare - and many more.

What is especially gratifying is that these funds are improving the community today and will for future generations. In addition to donor funds, we also have our general endowment fund that awarded grants to 10 programs this year.

The grants committee does a fantastic job of identifying innovative programs and initiatives that are improving the quality of life for all in the 33 communities we serve in North Central Massachusetts. To learn more about these programs, please see pages 3-7.

The work of the foundation is made possible thanks in part to our wonderful board of volunteer trustees, who dedicate their time, talent and treasures to our organization.

I want to extend a special thank you to all our donors and supporters. We are truly a community foundation in name and spirit.

The Community Foundation of North Central Massachusetts is a nonprofit, community corporation created by and for the people of greater North Central Massachusetts. We are here to help our donors make a positive impact on their community.
The Community Foundation of North Central Massachusetts general and regional endowment funds have been established to respond to a wide range of community needs. Ten grants were made to a variety of community programs, which you’ll read about on the following pages.

A $10,000 grant to Veteran Homestead, Inc. will provide funding for its Northeast Veteran Training and Rehabilitation Center (NVTRC) in Gardner, Mass. The facility has room for up to 20 veterans and their families, or as many as 60 single veterans, who receive ongoing family support during the rehabilitation process. The NVTRC is the first such facility to simultaneously offer counseling, therapy and vocational skills to wounded soldiers; it operates out of Mount Wachusett Community College.

Montachusett Interfaith Hospitality Network, which provides temporary shelter to families in crisis, will use its $20,000 grant to fund the engineering and design of a sprinkler system for its facility at 196 Mechanic St. in Leominster, Mass.
The Pat Brody Shelter of Lunenburg will offer a spay/neuter clinic for cats to low-income residents of Fitchburg and Leominster with its $5,000 grant. In addition to providing services to domestic cats, stray colonies will be trapped and altered. All adoptable cats will be sheltered in their facilities, and healthy feral cats will be released back into the community to live out their lives.

Just Understand My Potential, Inc., of Harvard, will use its $18,400 grant to fund Leave No Trace Outdoor Ethics, a program that will teach 32 youths basic outdoor skills, in addition to overnight hikes. The participants will learn how to set up a shelter, read a map, dress properly for the outdoors, pack a backpack, and other basic skills.

Growing Places Garden Project, Inc. (GPGP) of Clinton will provide 10 new households with vegetable gardens that they will grow and maintain for their families, through a $5,000 grant. GPGP’s mission is to help people of limited economic means learn to grow their own food and make nutritious choices about food consumption.
A $16,000 grant to the **Fitchburg State College Foundation** will fund a summer reading clinic. The pilot program will serve a dual purpose, to provide continued assessment and intensive instructional interventions for 25 economically disadvantaged students with low reading achievement scores in grades K-8 from Fitchburg, while providing professional development for licensed teachers working toward an additional license as a reading specialist.

**North County Land Trust.** Leominster, in collaboration with the Nashua River Watershed Association and the Massachusetts Audubon Society, received a $20,000 grant that will bring a professional team of experienced, dedicated science educators to Fitchburg’s Longsjo Middle School and Crocker Elementary School.

A $20,000 grant to **Young Women’s Christian Association of Central Massachusetts’ Battered Women Resources** will allow for the expansion of their high-risk response model for domestic violence to Gardner and Winchendon. The program was launched in 2008, in partnership with the Ayer District Court. The teams include police chiefs, medical professionals, and court personnel, all of whom receive specialized training.
The City of Leominster received $5,000 for its initiative, Artist Gateway, which seeks to create economic development activity by introducing local arts and culture to the downtown area. “Every artist is indeed their own small business and has clientele – many outside Leominster. We want to bring those people to Leominster to explore restaurants and shops, while visiting their favorite artist,” said Wendy Wiiks, grant administrator for the City of Leominster.

Habitat for Humanity of North Central Massachusetts will use its $20,000 grant as start-up funds for Habitat ReStore, a retail store that will sell donated new and gently used items, such as doors, windows, kitchen cabinets, appliances and furniture, at 50 to 80 percent below retail. The Fitchburg-based nonprofit will use the proceeds to provide additional support to build affordable housing.
The Nashoba Valley Community Healthcare Fund recently awarded $118,972 in grants to help improve the health of residents in 13 communities in the region.

“We are pleased to make these grants, which will improve the well-being of children, adults and seniors in the Nashoba Valley,”

Phil Grzewinski, president of the Community Foundation of North Central Massachusetts, which awarded the grants in partnership with the Greater Lowell Foundation.

Nashoba Associated Boards of Health received a $36,303 grant to develop a standard to identify at-risk residents and improve access to needed health-care services.

To assist with the increased demand for food, Loaves & Fishes Food Pantry, Inc. was awarded $20,000.

Community Healthlink’s Together for Kids program received $20,000 to provide specialized training to early education and care staff on how to respond to young children with challenging behavior.

Awarded $7,000, the Ashby Free Public Library will purchase three automated external defibrillators, to be located in the library, town hall and elementary school.

Cooperative Elder Services, Inc. received $5,059, to provide additional health-care services to low-income, at-risk elders, helping reduce hospitalizations and nursing home placements.

To improve the survival rate of patients having a sudden cardiac arrest, the Ayer Fire Department will use its $16,910 grant to purchase an automated CPR device.

The American Red Cross of Central Massachusetts received $10,000 to train health-care instructors and provide scholarships to Nashoba Valley residents for certified courses in healthcare.

Through a $3,700 grant, Seven Hills Pediatric Center will purchase specialized positioning devices to enhance its therapeutic program, aimed at improving the health of residents in its physical and occupational therapy suite.

The Nashoba Valley Community Healthcare Fund was created in 2006, from the proceeds of the 2003 sale of Deaconess-Nashoba Hospital to Essent Healthcare, creating Nashoba Valley Medical Center.

The fund provides annual distributions to nonprofit organizations, municipalities and other agencies, to advance the community health of residents in thirteen communities originally served by the hospital, including Ashby, Ayer, Bolton, Dunstable, Groton, Harvard, Lancaster, Littleton, Lunenburg, Pepperell, Shirley, Townsend and Westford.

Note: All grantees were recommended by the Fund Advisory Committee, which is comprised of local leaders in business, healthcare and education.

The Nashoba Valley Community Healthcare Fund awarded $118,972 in grants to help improve the health of residents in 13 communities in the region.
Donor Advised Funds are established by individuals who want to play an active role in the distribution process. This year $3,419,178 in distributions and grants were made from Foundation funds.

Montachusett Opportunity Council Inc. - $4,404
Montachusett Regional Vocational Technical - $20,000
Montachusett Regional YMCA - Camp Lowe - $540
Morgan Memorial Goodwill - $3,000
Museum of Russian Icons - $200
Nashoba Associated Boards of Health - $15,610
Nashoba Learning Group - $500
Nashua River Watershed Association Inc. - $121,494
Nashua Valley Council Boy Scouts of America - $55,297
National Fire Safety Council, Inc. - $340
National MS Society - $150
National Multiple Sclerosis Society - $250
New England Forestry Foundation - $250
NMRS Scholarship Fund - $6,000
North Central Charter Essential School Foundation - $3,000
North County Land Trust, Inc. - $3,000
North Central Charter Essential School Foundation - $10,000
North Country Land Trust, Inc. - $3,000
North County Land Trust, Inc. - $3,000
North Country Land Trust, Inc. - $3,000
North Country Land Trust, Inc. - $3,000
North Country Land Trust, Inc. - $3,000
Northeast Veteran Training and Rehabilitation - $200,000
Nyro Foundation - $1,000
Oakmont Regional High School - $300
Our Father’s House Inc. - $3,000
Our Father’s Table - $250
Pan Mass Challenge - $250
Pat Brody Shelter For Cats Inc. - $5,000
Piedmont Technical College Foundation - $50,000
PMC Jimmy Fund - $250
Project Contact at Bonnie Brae - $8,650
Rhode Island ASPCA - $500
Richville Baseball Association - $750
River Cities United Way - $41,450
Rosary Hill Home - $246
Salvation Army - $48,000
Seven Hills Foundation - $1,000
Seven Hills Pediatric Center - $1,591
Share Our Strength - $500
Shine Initiative Fund - $500
St. Leo’s Parish Building Fund - $150
T.A.P. Youth Basketball - $250
Teddy Bear Land, Inc. - $4,000
The Children’s Hospital Foundation/Courage CI - $150
The College of William & Mary - $10,000
The Jimmy Fund $200
Top Fun Aviation Toy Museum - $255
Town of Townsend - $40,000
Townsend Ashby Band Supporters - $50
Townsend Cooperative Playschool - $300
Townsend Ecumenical Outreach - $7,000
Townsend Gifts and Donations Account - $300
Townsend Little League - $250
Townsend Pack 11 - $100
Townsend Public Library - $109,500
United Neighbors of Cleghorn, Inc. - $17,392

United Way of Central Alabama - $52,354
United Way of Greater Ennis - $50,003
United Way of Greater Stark County - $32,317
United Way of Laurens County - $50,743
United Way of North Central Massachusetts - $826,316
United Way of Tri-County - $8,000
University of Michigan - $10,000
Veteran Homestead, Inc. - $10,000
William E. May Endowment Fund - $5,832
YWCA of Central Massachusetts, Inc. - $40,000

Scholarships Awarded

Mr. Guilmar Cabrera - $150
Mr. Ryan Fioretti - $450
Mr. David Leo - $189
Mr. Ben Simon - $500
Mr. David L. Stanke - $250
Mr. Jose Diaz - $1,060
Mr. Miguel Torres - $100
Ms. Danielle Knight - $575
Ms. Dorothy Cassady - $250
Ms. Emily Amico - $450
Ms. Emily Yost - $300
Ms. Margaret Grier - $350
Ms. Meagan Dame - $250
Ms. Meaghan Valliere - $450
Ms. Michelle Cree - $528
Ms. Rachel LeBlanc - $1,000
Ms. Sara Carlisle - $150
Ms. Susie Kowaleski - $150
Ms. Anne Foresman - $160
Ms. Asia Snyder - $100
Ms. Catelynn Melus - $10,000
Ms. Dianne Cintron - $200
Ms. Elizabeth Svyari - $100
Ms. Josephine Rivers - $408
Ms. Kim L’Ecuyer - $135
Ms. Pamela Hill - $2,401
Ms. Patricia Aube - $408
Ms. April Balsamo - $133
Ms. Sandy Lor - $400
Ms. Sophia Mercadante - $1,000
Ms. Stephanie Quintal - $10,000
Ms. Nan A. Kaipainen Gibbons - $200
Donor Funds are convenient, flexible tools for individuals, families, businesses, or groups that want to be personally involved in suggesting grant awards made possible by their gifts. This past year, 8 new funds were established with the Community Foundation.

- Michael Cavanna Memorial Fund - *Established in 2010 to support the charitable interests of the donors.*
- Jakob Chesbrough Memorial Scholarship Fund - *Established in 2010 to provide scholarships to students graduating from the Leominster Center for Technical Education. This scholarship is specifically for students graduating from the Machine Shop to help further their careers or education in the trade.*
- The Fay Club Historical Foundation Fund - *Established in 2010 to support the charitable interests of The Fay Club Historical Foundation.*
- Gateway Park Endowment Fund - *Established in 2010 to help maintain the park.*
- Robert Goldman Fund - *Established in 2010 to support the charitable interests of the donor.*
- Makenzie Goode Memorial Athletic Scholarship Fund - *Established in 2010 to provide scholarships to students graduating from Pioneer Valley Regional High School.*
- HealthAlliance Guild Endowment Fund - *Established in 2009 to support the charitable interests of the HealthAlliance Guild.*
- Marc and Michelle LaFrance Fund - *Established in 2009 to support the charitable interests of the donors.*
Donor-Advised and Designated Funds held at the Foundation

Anonymous Funds (4) - Donor advised funds to support the charitable interests of the donors.

Christopher J. Alvarez Endowment Fund (2004) - To support educational health programs at the Boys & Girls Club of North Central Massachusetts.


Ronald M. Ansin Fund (2000) - To support the charitable interests of the donor.

ARC Community Services Legacy Fund (2005) - This is an agency fund dedicated to “Helping people with disabilities reach their full potential”.

Athol Area YMCA Fund (2004) - Dedicated to supporting the YMCA programs in the Athol area.

Aubuchon Foundation (2008) - This is a corporate fund dedicated to supporting the charitable interests of the W.E. Aubuchon Company, Inc. and its employees.

Boys & Girls Club of North Central Massachusetts Fund (2002) - To benefit the Boys & Girls Club.


Boys & Girls Club of NCM Endowment Fund (2009) - Established to provide a permanent endowment to support operations of the Boys & Girls Club of North Central Massachusetts.

Carol & Norman Boudreau Fund (2008) - This fund was created to honor the many years of charitable work of Carol and Norman Boudreau and supports the grants of the Foundation’s General Endowment.

Claire P. Moran Memorial Fund (2008) - To support the charitable interests of the donor.

Brown/Peterson Family Foundation Fund (2007) - To support the charitable interests of the donor and to benefit the General Endowment of the CFNCM.

Lance Corporal Geoffrey Cayer Fund (2006) - To support programs that were of interest to Geoffrey in North Central Massachusetts.

CAVU Foundation Fund (2004) - Created to fund unmet pediatric healthcare needs.

Choose To Be Part Of Your Miracle Foundation Fund (2005) - To support the charitable interests of the donors.


Connors Family Fund (2004) - To support the charitable interests of the donors.

Crocker Field Restoration Fund (2007) - An agency fund dedicated to the restoration of Crocker Field in Fitchburg, Massachusetts.

David Oikemus Fund (2007) - Established to benefit North Central Human Services, Inc.

Doyle Field Foundation Endowment (2006) - To provide for the maintenance and future needs of Doyle Field in Leominster, Massachusetts.

Doyle Endowment for the Benefit of Doyle Field (2009) - The fund will help provide for the maintenance and upkeep of Doyle Field in Leominster.

Doyle General Endowment Fund (2009) - This fund is part of the Foundation’s General Endowment Fund. The Doyle fund provides a permanent source of funds to benefit environmental and animal issues.

The Dream Endowment (2004) - Created by Andrea and Sergio Paez to provide an opportunity for underprivileged immigrant students to go to college.

FATV Robert Wilson Memorial Fund (2008) - It was created to honor the memory of Robert Wilson and benefit Fitchburg Access Television.


Fitchburg Education Foundation Fund (2008) - This fund was created to benefit and enhance the education provided in the Fitchburg Public Schools.

Fitchburg Historical Society Capital Campaign Fund (2004) - To provide funds to purchase and renovate a new home for the Fitchburg Historical Society.

Fitchburg Historical Society Endowment Fund (2006) - Created to provide funds to support the Fitchburg Historical Society.

Fitchburg Police Support Fund (2006) - To support the work of the Fitchburg Police Department.

Fort Devens Museum Fund (2007) - As an agency fund it will benefit the Fort Devens Museum.

Friends of Townsend Seniors Fund (2007) - Dedicated to supporting the Friends of Townsend Seniors.

Gardner Visiting Nursing Association Fund (2007) - Created a fund to benefit its mission of providing high quality, affordable health and social services.

Charles & Janis Gelinas Fund (2004) - To support the charitable interests of the donors.

Grotton Community Foundation Fund (2005) - To provide funds to build and maintain a Community Center in the town of Grotton, Massachusetts.

Habitat for Humanity North Central Massachusetts Fund (2008) - This fund will further the organization’s mission to build simple, decent, affordable homes for families in need.

House of Peace and Education Fund (2004) - To maintain funds to benefit the House of Peace and Education in Gardner.

IC Federal Credit Union Founders Fund (2007) - Established to support the charitable interest of the donor.

Indian Hill Music Fund (2008) - Established to benefit Indian Hill Music in Littleton, Massachusetts.


Ted & Connie Lapers Fund (2006) - To support the charitable interests of the donors.

The Foundation provides a simple, powerful and highly personal approach to giving. Donors have established 111 funds over the past nine years.

Michael & Debbie Lefebvre Fund (2004) - To support the charitable interests of the donors.

Leominster Education Foundation Fund (2007) - Established as an agency fund dedicated to supporting the Leominster Education Foundation.

Leominster Library Building Fund (2003) - To provide funds to expand and renovate the Leominster Library.

Loaves & Fishes Endowment Fund (2006) - Established to benefit the Loaves & Fishes Food Pantry in North Central Massachusetts.

Longsjo Legacy of Champions Fund (2004) - To provide funds for the Fitchburg Longsjo Classic Cycling Race held each July and to promote the sport of cycling in North Central Massachusetts.


Maranda-Gosselin Charitable Fund (2004) - To support the charitable interests of the donors.

Marilyn & David McKeehan Family Fund (2009) - Established to support the charitable interests of the donors.

Montachusett Home Care Corporation Fund (2008) - Created to benefit the mission of organization.

Montachusett Society for the Preservation of Historic Buildings Fund (2005) - To provide funds to preserve historic buildings.

Miles for Myles Fund (2007) - Established to benefit the Lunenburg Track & Athletic Fields Association.

Nashoba Literacy Fund (2001) - To support literacy in the Nashoba region and North Central Massachusetts.

Nashoba Valley Community Healthcare Fund (2006) - Created to support the general purposes of community health care in the Nashoba Region with areas of focus in health education of the general public, hospice care, home health care and long term care services.
Community Foundation of North Central Massachusetts General Endowment (2001) - This and the regional endowment funds have been established to respond to a wide range of community needs. The flexibility of your unrestricted gift enables your community foundation’s program experts to respond to the community’s most pressing needs, today and tomorrow. In addition, for donors who want to target their gift to a specific region, we have five regional funds that can accept gifts of any size:

- Greater Clinton Fund
- Greater Gardner Fund
- Nashoba Valley Fund
- North Quabbin Fund
- Twin Cities Fund

SHINE Initiative Fund (2006) - Created as a Field of Interest Fund to benefit mental illness research, advocacy/awareness and direct service & support.

Thayer Symphony Orchestra Endowment (2006) - Established to benefit the work of the Thayer Symphony Orchestra.

Townsend Public Library Endowment Fund (2009) - This agency endowment fund was established to benefit the Townsend Public Library in Townsend, Massachusetts.

Twin City Trail Association Fund (2003) - To provide funds to develop recreational trails in the cities of Fitchburg and Leominster.

United Way Fund (2001) - Established by the United Way of North Central Massachusetts to create an additional source of operating income for programs and services.


Valuing Our Children Fund (2004) - To maintain funds to benefit Valuing Our Children in Athol, Massachusetts.

The Village School New Building Fund (2007) - To provide funds to build a new home for The Village School.


David C. Wells Memorial Fund (2003) - To memorialize a community leader and further his charitable interests.

Nashua River Watershed Association Fund (2005) - To enhance the capacity of the Nashua River Watershed Association to protect and manage natural resources in the Nashua River Watershed.


Nashua Valley Council Boy Scouts of America Fund (2004) - Created to support the scouting programs within the Nashua Valley Council.

Helen Nobile Fund (2001) - To support literacy and Rosary Hill Home.

Nobile Family Fund (2003) - To support the charitable interests of the donors.

North Central Massachusetts Literacy Endowment Fund (2000) - To promote literacy in North Central Massachusetts.

North Quabbin Citizen Advocacy Endowment Fund (2007) - Established as an endowed fund to benefit the North Quabbin Citizen Advocacy.

North Quabbin Community Coalition Fund (2006) - Established to benefit the work of the North Quabbin Community Coalition.

Grace Oliver Legacy Fund (2009) - To benefit charities in North Central Massachusetts that utilize nature and animals to help people improve the quality of their lives.

Orchard Hills Charitable Foundation Fund (2003) - To improve the quality of life for disadvantaged and/or disabled people of all ages by way of nurturing a healthy lifestyle through exercise and proper nutrition.

Pauline A. Riley Endowment Fund (2008) - It will support the charitable interests of the donors.

Melinda L. Persons Domestic Violence Educational Endowment Fund (2005) - To provide domestic violence educational programming through Battered Women’s Resources, Inc.

Timothy W. Richards Fund (2004) - To support the charitable interests of the donors.


Reuben Hoar Library Fund (2008) - To benefit the Reuben Hoar Library in Littleton, Massachusetts. To learn more about this fund and the library please visit www.littletonlibrary.org.

Friends of Sholan Farms Fund (2008) - Established to support Sholan Farms in Leominster, Massachusetts.

Friends of Sterling Greenery Community Park (2007) - This fund will be used to improve the community’s parks.


Scholarship Funds

Cheryl Ann Cetrino-Fish Scholarship Fund (2004) - To provide scholarships to graduating seniors at Lunenburg High School.

Kyle G. Flood Scholarship Fund (2007) - To provide scholarships to graduating seniors at R.C. Mahar Regional High School.

Janine Holston Memorial Music Scholarship Fund (2009) - To provide scholarships to R.C. Mahar graduates who are majoring or minoring in music education, music theory, music performance or performing arts.

Robert C. Langlois Scholarship Fund (2002) - Created by family and friends to provide scholarships for graduating seniors of Gardner High School.


Nashoba Valley Professional Healthcare Education Fund (2006) - Established to support professional education of employees of health care facilities, which includes nurses and technicians, in the Nashoba region.

Mark Osowski Memorial Scholarship Fund (2004) - For striving young athletes graduating from Leominster High School.

Peter & Alice von Loesecke Scholarship Fund (2008) - The fund provides scholarships for MBA students or those studying for a graduate business degree.

Peter and Alice von Loesecke Foundation Fund (2008) - To provide scholarships for MBA students or those studying for a graduate business degree.

Rotary Club of Fitchburg Scholarship Fund (2005) - For graduating seniors in the city of Fitchburg, Massachusetts.


Sterilite Scholars Fund for Fitchburg State University (2009) - Established as a permanent endowment to provide scholarships and/or support related services to selected undergraduate students of Fitchburg State University.

Sterilite Scholarship and Student Success Fund for Mount Wachusett Community College (2009) - Established to provide scholarships and/or support related services to selected students of Mount Wachusett Community College.

The Foundation helps people invest in the causes they care about most.
Community Foundation of North Central Massachusetts

Financial Highlights

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
<th>2008</th>
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<tbody>
<tr>
<td>Total Assets</td>
<td>$25,064,059</td>
<td>$19,507,218</td>
<td>$17,155,817</td>
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<tr>
<td>Operating Expenses</td>
<td>$305,998</td>
<td>$303,138</td>
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<td>Revenues</td>
<td>$6,698,125</td>
<td>$7,556,575</td>
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<td>Grants &amp; Donor Advised Distributions</td>
<td>$3,419,178</td>
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Number of Grant Awards By Region

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<th>2010</th>
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<tr>
<td>Gardner</td>
<td>11</td>
<td>9</td>
<td>7</td>
</tr>
<tr>
<td>Nashoba</td>
<td>9</td>
<td>7</td>
<td>5</td>
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<tr>
<td>N. Quabbin</td>
<td>7</td>
<td>5</td>
<td>3</td>
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<tr>
<td>Twin Cities</td>
<td>1</td>
<td>1</td>
<td>3</td>
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Grants Award Summary

- Fitchburg State University Foundation: $16,000
- Growing Places Garden Project, Inc.: $5,000
- Habitat for Humanity of North Central Massachusetts: $20,000
- Just Understand My Potential, Inc.: $18,400
- City of Leominster: $5,000
- Montachusett Interfaith Hospitality Network: $20,000
- North County Land Trust: $20,000
- Pat Brody Shelter: $5,000
- Young Women's Christian Association of Central Massachusetts' Battered Women Resources: $20,000
- Veteran Homestead, Inc.: $10,000
- Nashoba Valley Healthcare Fund: $10,000
- American Red Cross of Central Massachusetts: $10,000
- Ashby Free Public Library: $7,000
- Ayer Fire Department: $16,910
- Community Healthlink: $20,000
- Cooperative Elder Services, Inc.: $5,059
- Loaves & Fishes Food Pantry, Inc.: $20,000
- Nashoba Associated Boards of Health: $36,303

Funds of the Community Foundation

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<th>Fund Type</th>
<th>No. of Funds</th>
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<td>Unrestricted</td>
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<tr>
<td>Field of Interest</td>
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<td>Education</td>
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<tr>
<td>Designated</td>
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<tr>
<td>Donor Advised</td>
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<tr>
<td>Agency Funds</td>
<td>25</td>
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<tr>
<td>Scholarships</td>
<td>15</td>
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<tr>
<td>Total</td>
<td>111</td>
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The printing of this report has been generously donated by Fitchburg State University.
CFNCM Officers & Trustees

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Courtney Snyder, Administrative Assistant
Nancy Daigle, Office Manager
Kathy Heintz, Grants Manager (Not in picture)
The Foundation’s mission is to provide a means for donors to permanently endow charitable gifts, to increase and stabilize available funding to meet community needs and improve the quality of life.

Serving the charitable interest of individuals, corporations, organizations and nonprofits in 33 communities.

- Ashburnham
- Ashby
- Athol
- Ayer
- Barre
- Bolton
- Clinton
- Devens
- Erving
- Fitchburg
- Gardner
- Groton
- Harvard
- Hubbardston
- Lancaster
- Leominster
- Littleton
- Lunenburg
- New Salem
- Orange
- Pepperell
- Petersham
- Phillipston
- Princeton
- Royalston
- Shirley
- Sterling
- Templeton
- Townsend
- Warwick
- Wendell
- Westminster
- Winchendon